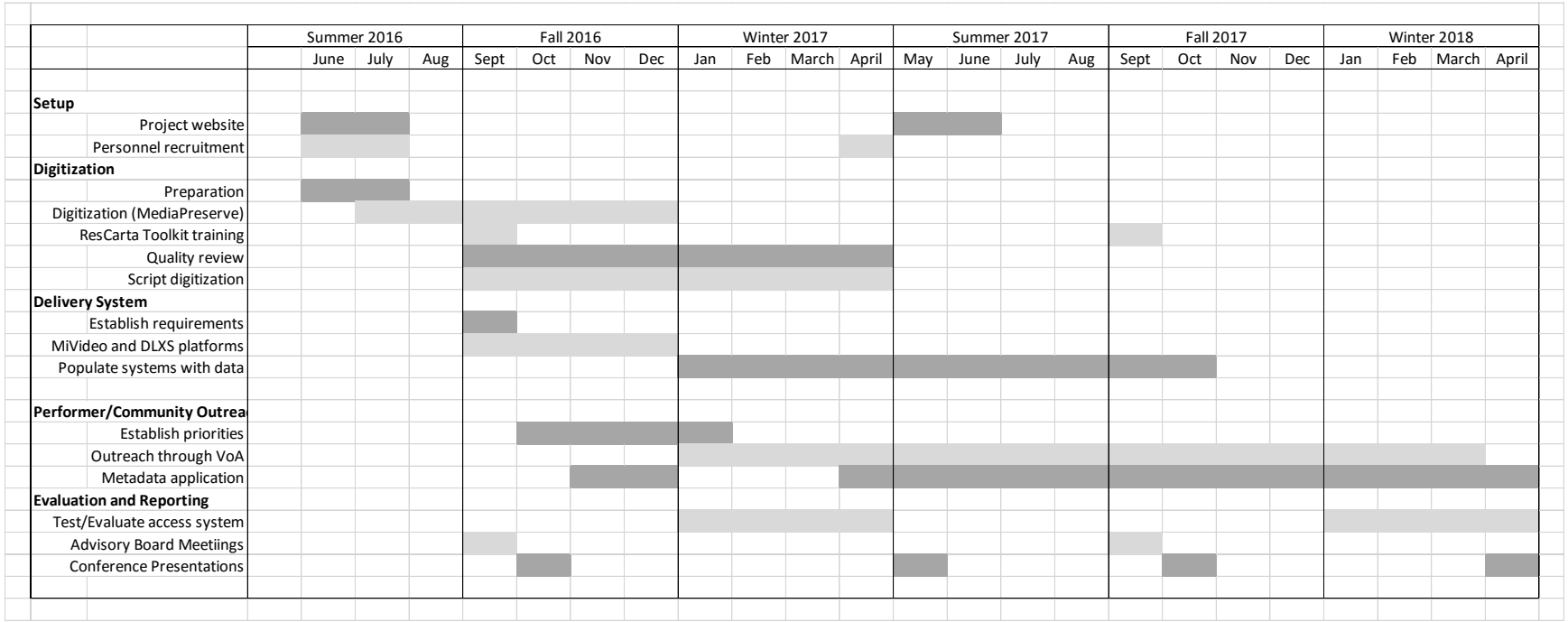Appendix 9: Timeline and project elements